



Media Factsheet

We stand together to reinvent the way our world is built

CRH reimagines and reinvents new ways to build, connect and improve our world. Built over five decades, CRH employs 80,000 people across 3,800 operating locations in 28 countries. A Fortune Global 500 company, CRH has market leadership positions in North America, Europe and Australia.

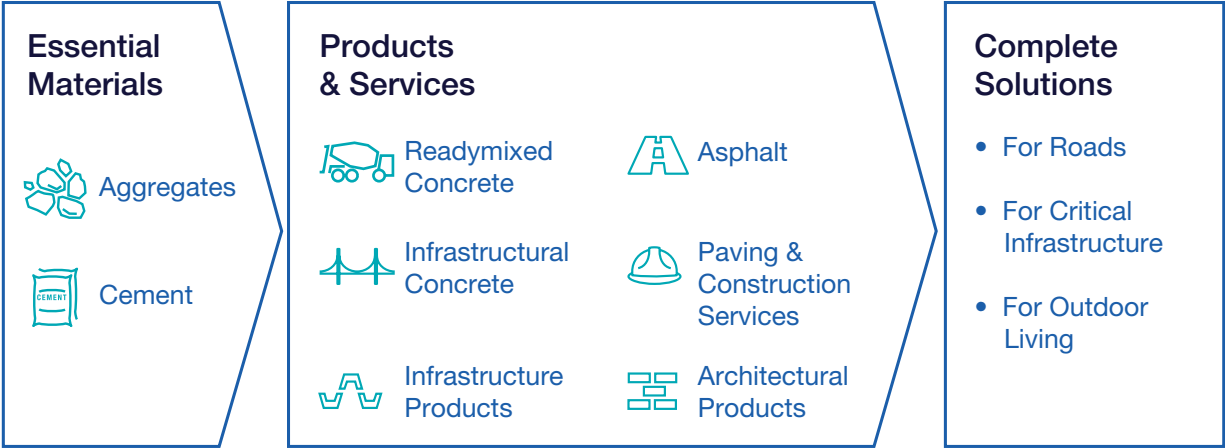
Our Divisions

| Americas | International |
|--|--|
| <div>~\$23.2 bn</div> <div> Revenues in 2024</div> | <div>~\$12.3 bn</div> <div> Revenues in 2024</div> |
| <div> 2,000 Operating Locations</div> | <div> 1,800 Operating Locations</div> |
| <div> 48 US States 7 Canadian Provinces</div> | <div> 27 Countries</div> |
| <div> 47,400 People</div> | <div> 32,400 People</div> |

Our Solutions

As the essential partner for transportation and critical infrastructure projects, complex non-residential construction and outdoor living spaces, CRH’s unique offering of materials, products and value-added services helps to deliver a more resilient and sustainable built environment.

By offering our customers complete solutions, we help them to build safer, quicker and cleaner, meeting their changing needs while addressing the evolving trends in global construction markets.



Our Performance in 2024

| | |
|--|---|
| <div>Revenues</div> <div>\$35.6bn</div> <div> +2%</div> | <div>Adjusted EBITDA</div> <div>\$6.9bn</div> <div> +12%</div> |
| <div>Adjusted EBITDA Margin</div> <div>19.5%</div> <div> +180bps</div> | <div>Net Income</div> <div>\$3.5bn</div> <div> +15%</div> |
| <div>Return on Net Assets (RONA)</div> <div>15.5%</div> <div> +20bps</div> | <div>Basic Earnings per Share (EPS)*</div> <div>\$5.48</div> <div> +18%</div> |

*EPS shown on a pre-impairment basis.

Key Characteristics



Differentiated strategy

Our differentiated strategy is focused on uniquely integrating materials, products and services across the construction value chain. We leverage our scale, expertise and best practice to provide end to-end solutions that solve complex construction challenges for our customers.



Long-term growth opportunity

We have leading positions across North America, Europe and Australia and prioritize investment in markets with attractive fundamentals. Our integrated solutions strategy and size and scale means CRH is uniquely positioned to capitalize on growth opportunities in these markets.



Efficient capital management

Whether a capital expenditure project, an acquisition or divestment, or the return of cash to shareholders through dividends or share buybacks, every capital allocation decision at CRH is assessed on its ability to deliver maximum value for shareholders.



Unique acquisition model

CRH builds and grows successful businesses by regularly acquiring small to mid-sized companies that complement our existing portfolio and adding larger strategic deals to create further platforms for growth.



Proven track record

Strong financial discipline is a hallmark of CRH. Since 1970, CRH has delivered an industry leading annualized compound long-term Total Shareholder Return (TSR) of 16.2% and has a consistent record of dividend delivery.



Investing in innovation

CRH is accelerating investment in innovation. We are supporting the development of new technologies and innovative solutions to meet the increasingly complex needs of customers and evolving trends in construction.



Creating value through sustainable solutions

Sustainability is deeply embedded in our business, and we believe the transition to a more sustainable built environment is a significant commercial opportunity for CRH. We create value by uniquely integrating our materials, products and services to offer more innovative solutions for our customers and advance our progress in water, circularity and decarbonization. We continue to make progress on our target to deliver a 30% reduction in absolute carbon emissions by 2030.



Experienced leadership

Our world class leadership team has deep industry expertise and a proven track record of performance through multiple economic cycles. We also have a strong pipeline of talent in place to develop the next generation of CRH leaders.



Our Footprint



Our Leadership Positions

| | |
|--|--|
| #1 Building Materials in North America | #1 Building Materials in Europe |
| #1 Asphalt & Aggregates in North America | #1 Concrete Products in Europe and North America |
| #3 Readymixed Concrete in North America | #3 Cement in Europe and North America |

Strong Track Record of Delivering Value for Shareholders

11

Consecutive years of Margin Improvement*

15.5%

RONA in 2024 +810bps since 2014*

17%

EPS compound annual growth rate since 2014*

*Numbers based on IFRS financial reporting to 2022 and U.S. GAAP for 2023 and 2024.

Shareholder Value Creation

Since formation in 1970 CRH has delivered an industry leading annualized compound long-term Total Shareholder Return (TSR) of 16.2% (2023 15.7%).

Long-term TSR 1970 to 2024

16.2%

| | | | |
|-----------------|--|-------------------|--|
| Primary Listing | | Secondary Listing | |
|-----------------|--|-------------------|--|

Our Leadership

| | |
|--|--|
| <div>Jim Mintern Chief Executive Officer</div> | <div>Nancy Buese Chief Financial Officer</div> |
|--|--|